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DEPARTMENTS OF THE ARMY AND THE AIR FORCE WASHINGTON, DC, 8 December 1977

ARMY NATIONAL GUARD

ORGANIZATION AND FUNCTIONS OF NATIONAL GUARD BUREAU

This revision updates the 1973 edition by specifically identifying NGB responsibilities within the Joint Reporting System as stated in various JCS publications and by defining NGB responsibilities with respect to the ARNG logistics system. Paragraph 9 has been changed to stipulate that Army and Air Force regulations govern the National Guard when not in active Federal service when they have been made applicable either by indicating specific applicability in the regulation or by an NGB directive. Local supplementation of this regulation is prohibited except upon approval of the Chief, National Guard Bureau.

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Section I. GENERAL

- 1. Purpose. This regulation prescribes the major functions and organization of the National Guard Bureau as a Joint Bureau of the Department of the Army and the Department of the Air Force.

 2. Definitions. The following definitions are used in connection with this regulation:
- a. Several States. The 50 States, Commonwealth of Puerto Rico, the District of Columbia, and the Virgin Islands.
- b. National Guard. The Army National Guard and the Air National Guard.
- c. Army National Guard. That part of the federally recognized organized militia of the several States that is a land force.

- d. Army National Guard of the United States. The Reserve component of the Army all of whose members are members of the Army National Guard.
- e. Air National Guard. That part of the federally recognized organized militia of the several States that is an air force.
- f. Air National Guard of the United States. The Reserve component of the Air Force all of whose members are members of the Air National Guard.
- g. Call. The procedure through which the President brings all or a part of the National Guard (as part of the militia of the United States) into



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the active military service of the United States (10 U.S.C. 331-32, 3500, and 8500).

- h. Order. The procedure through which the Reserve components (Army National Guard of the United States and Air National Guard of the United States) enter into the active military service of the United States (10 U.S.C. 672 or 673).
- 3. Legal basis. Under the provisions of Title 10. United States Code, Section 3015(a), the National Guard Bureau—
- a. Is established as a Joint Bureau of the Department of the Army and the Department of the Air Force, and
- b. Is the channel of communication between the Departments of the Army and the Air Force and the several States on all matters pertaining to the National Guard, the Army National Guard of the United States, and the Air National Guard of the United States.
- 4. Special relationship. a. General. The Army National Guard of the United States and the Air National Guard of the United States are Reserve components of the Army and the Air Force, respectively. Members of the Army National Guard of the United States and of the Air National Guard of the United States are not in active Federal service except when ordered thereto in accordance with law, or called to active Federal service in their status as members of the National Guard. When not in active Federal service such members are administered, armed, equipped, and trained in their status as members of the Army National Guard and Air National Guard of the several States (10 U.S.C. 3079 and 8079).
 - b. Command jurisdiction
- (1) The Governor of each State, the Commonwealth of Puerto Rico, and the Virgin Islands is the commander in chief of all Army and Air National Guard units not in active Federal service within his jurisdiction. Command is normally ex-

- ercised by an Adjutant General or other designated military official of the State, Commonwealth of Puerto Rico, or the Virgin Islands.
- (2) The President of the United States is the commander in chief of the National Guard of the District of Columbia. Command is exercised through the Secretary of Defense and the Commanding General of the District of Columbia National Guard as provided in Executive Order No. 11485, 1 Oct 1969 (34 FR 15411).
- 5. History of the National Guard Bureau. The Constitution and Bill of Rights made specific provision for the continuation of a militia as a military force. Following the establishment of the Federal Government in 1792, the militia remained under complete States' control until congressional enactment of the Dick Bill in 1903 whereby the Federal Government was made responsible for their training, equipment, and pay. The administrative burden thereby placed upon the then War Department led to the creation of a bureau-type agency to administer militia affairs. With the support thus provided, the militia developed into sufficiently well organized and uniformly trained units to permit, under the National Defense Act of 1916, as amended, the necessary alinement with the Regular Army and Federal recognition of individual State militia as a composite National Guard. Also, during 1916, the antecedent unit of the present-day Air National Guard was formed, with separate status as a component later effected by the National Security Act of 1947. With the creation of the separate components, the National Guard Bureau continued to be a Bureau of the Department of the Army, and became an agency of the Department of the Air Force to perform similar functions and duties for that Department. The Act of 1958 designated the National Guard Bureau as a Joint Bureau of the Departments of the Army and the Air Force.

Section II. RESPONSIBILITIES

- 6. Mission. The mission of the National Guard Bureau is to—
- a. Participate with the Army and the Air Force Staffs in the formulation, development, and coordination of all programs, policies, principles, concepts, and plans pertaining to or af-
- fecting the National Guard, the Army National Guard of the United States, and the Air National Guard of the United States.
- b. Develop and administer such detailed operating programs as are required for the operation of the Army National Guard and the Air National

Guard, based on approved programs, policies, and guidance from the Department of the Army and the Department of the Air Force.

- c. Participate with and assist the several States in the organization, maintenance, and operation of the National Guard units thereof so as to provide trained and equipped units capable of immediate expansion to war strength, and available for service in time of war or national emergency to augment the Active Army and Air Force.
- 7. Chief, National Guard Bureau. The Chief, National Guard Bureau is—
- a. The adviser to the Chief of Staff, Department of the Army, and the Chief of Staff, Department of the Air Force, on National Guard matters.
- b. Responsible for the establishment of State military headquarters in the 50 States, the District of Columbia, the Commonwealth of Puerto Rico, and the Virgin Islands, to plan for and conduct operations in support of civil defense, utilizing the State adjutants general and their State headquarters.
- c. The "responsible Department official" to implement Title VI of the Civil Rights Act of 1964 and DOD Directive 5500.11 (Nondiscrimination in Federally Assisted Programs) as it applies to the Army and Air National Guard (NGR 24/ANGR 30-12).
- d. Responsible for the administration of the National Guard technician program as redelegated by the Secretaries of the Army and Air Force (DAGO 85, 1968 and AFR 40-103).
- 8. Major functions. The major functions of the National Guard Bureau are as follows:
- a. Administers approved departmental policies, directives, regulations, and agreements pertaining to the National Guard (except for training directives covered in b below).
- b. Submits recommendations to the appropriate Department concerning the training of the National Guard and promulgates approved training directives.
- c. Prepares and justifies, as appropriate, estimates of Federal funds necessary for the support of the National Guard. Administers approved financial programs established by the Departments for the National Guard, maintains necessary fiscal control to accomplish this function.

- d. Performs administrative functions pertaining to the acquisition, supply, maintenance, and accountability of Federal property issued to the National Guard in accordance with departmental policies and regulations pertaining thereto.
- e. Extends and withdraws Federal recognition of officers and units of the National Guard pursuant to law and standards of the respective Departments.
- f. Assists the several States in matters pertaining to the National Guard.
- g. Maintains the office of record for Department of the Army with respect to matters relating to the Army National Guard not in active Federal service, and performs a similar function for the Department of the Air Force with respect to the Air National Guard not in active Federal service. Establishes procedures to ensure the maintenance of necessary basis data concerning the history and operations of the National Guard.
- h. Performs such other functions as may be prescribed by the Secretary of the Army or the Secretary of the Air Force.
- i. Exercises Army Staff responsibility for the peacetime aspects of Command and Control pertaining to the Army National Guard and the Air National Guard with respect to fulfilling Joint Reporting System (JRS) requirements.
- j. Controls and manages the Army National Guard logistics system including equipment distribution and maintenance.
- 9. Governing regulations. a. When not in active Federal service.
- (1) Army and Air Force Regulations. Army and Air Force regulations govern the National Guard not in the active Federal service in the same manner as they do the regular components, when such regulations have been made applicable to the National Guard. Specific applicability is indicated either in the regulation or by National Guard Bureau directive.
- (2) National Guard and Air National Guard Regulations. National Guard regulations will be based on Army policies approved by the Chief of Staff, United States Army and issued by order of the Secretary of the Army. Air National Guard regulations will be issued subject to the approval of the Chief of Staff, United States Air Force and issued by order of the Secretary of the Air Force. These regulations are binding upon all agents of

the Active Army and Active Air Force in like manner as Army and Air Force regulations. Joint Regulations may be issued when the subject matter is applicable to both the Army and Air National Guard, with the approval of both the Department of the Army and the Department of the Air Force.

- (3) Other National Guard publications. The Chief, National Guard Bureau, will issue such other publications as necessary, provided that such publications are consistent with approved policies of the Chief of Staff of the Department concerned. Such publications may cover areas of operation not fully clarified or detailed in departmental publications. They will be binding only upon the Army or Air National Guard as appropriate.
- (4) Comparative status of National Guard and Air National Guard regulations with Army and Air Force regulations. National Guard and

Air National Guard regulations are issued by the authority of the Secretary of the Army and Secretary of the Air Force, and therefore carry the same force and effect as Army and Air Force regulations.

b. When "called" or "ordered" to active Federal service. When units and the individual members of the Army National Guard and the Air National Guard are "called" into active Federal service, or the Army National Guard of the United States and the Air National Guard of the United States are "ordered" thereto, Army regulations and Air Force regulations and the Uniform Code of Military Justice will govern in the same manner as for the Active Army and Active Air Force, except under the "call" procedure, those National Guard regulations and Air National Guard regulations pertaining to personnel actions will govern.

Section III. ORGANIZATION

- 10. General. The organization of the National Guard Bureau includes the offices of the Chief, National Guard Bureau; Director, Army National Guard; Director, Air National Guard; and such other subordinate offices and operating divisions as required to discharge the responsibilities of the National Guard Bureau of the Department of the Army and the Department of the Air Force.
- 11. Major organizational elements. a. Office of the Chief, National Guard Bureau, composed of the Chief, National Guard Bureau; Executive Office, and such separate offices as are required by the Chief, National Guard Bureau.
- b. Office of the Director, Army National Guard, composed of the Director, Army National Guard;

- Deputy Director, Army National Guard; Executive Office, and such operating divisions as may be prescribed by Chief, National Guard Bureau, for those matters pertaining to the Army National Guard and the Army National Guard of the United States.
- c. Office of the Director, Air National Guard, composed of the Director, Air National Guard; Deputy Director, Air National Guard; Executive Office, and such operating divisions as may be prescribed by the Chief, National Guard Bureau, for those matters pertaining to the Air National Guard and the Air National Guard of the United States.

Section IV. APPOINTMENTS AND DUTIES

- 12. Appointment of Chief, National Guard Bureau. a. How appointed. The President, by and with the advice and consent of the Senate, appoints the Chief of the National Guard Bureau from officers of the Army National Guard of the United States or the Air National Guard of the United States who—
- (1) Have been recommended by their respective Governors.
- (2) Have had at least 10 years of commissioned service in the active National Guard.
 - (3) Are in a grade above lieutenant colonel.

- b. Term of office. The Chief, National Guard Bureau, shall be appointed for a term of 4 years and is eligible to succeed himself but may not hold that office after he becomes 64 years of age.
- c. Grade. If the officer appointed as Chief, National Guard Bureau, is not a major general, the appropriate State authority will be afforded an opportunity to appoint him in the grade of major general in the National Guard of that State, to a vacancy specially created and alloted to that State during the tenure of office of the officer so appointed. Upon such promotion by the State, he

- will be automatically extended Federal recognition and will be appointed as a Reserve in his armed force, in the grade of major general, both effective on the date of State promotion.
- d. Duties. He is responsible for ensuring that the National Guard Bureau performs those functions contained in this regulation or such other functions as may be prescribed by the Secretary of the Army or the Secretary of the Air Force.
- e. Succession. If the Chief, National Guard Bureau, because of disability, is unable to perform the functions of the office, or if that office is vacant, the next senior officer of the Army National Guard or Air National Guard on duty in the National Guard Bureau shall function as "acting" chief until the disability ceases or a successor is appointed.
- 13. Appointment of Director, Army National Guard. a. How appointed. The Secretary of the Army shall appoint the Director, Army National Guard from officers of the active Army National Guard who—
- (1) Have been recommended by their respective Governors and the Chief, National Guard Bureau;
- (2) Have had at least 10 years of commissioned service in the active Army National Guard immediately preceding their appointment;
- (3) Have served at least 5 years as a line officer; and
 - (4) Are in a grade above colonel.
- b. Term of office. The Director, Army National Guard shall be appointed for a term of not to exceed 4 years. He is eligible to succeed himself.
- c. Grade. The same procedure will be followed as prescribed in paragraph 12c for the Chief, National Guard Bureau.
- d. Duties. The Director, Army National Guard under the supervision and control of the Chief, National Guard Bureau, performs those administrative and operational functions of the Chief pertaining to the Army National Guard and the Army National Guard of the United States. The organization of the office of the Director, Army National Guard and the operating divisions thereunder, with specific functions and responsibilities, will be as prescribed by the Chief, National Guard Bureau.
- e. Succession. In the event the office of the Director, Army National Guard becomes vacant, or

- the incumbent, because of disability, is unable to discharge the responsibilities and the duties thereof, the Deputy Director, Army National Guard shall act as Director, Army National Guard until the disability ceases or a successor is appointed.
- 14. Appointment of Deputy Director, Army National Guard. a. How appointed. The Secretary of the Army shall appoint the Deputy Director, Army National Guard from officers of the active Army National Guard who—
- (1) Have been recommended by their respective Governors and the Chief, National Guard Bureau;
- (2) Have had at least 10 years of commissioned service in the active Army National Guard immediately preceding their appointment;
- (3) Have served at least 5 years as a line officer; and
 - (4) Are in a grade above lieutenant colonel.
- b. Term of office. The Deputy Director, Army National Guard shall be appointed for a term of not to exceed 4 years. He is eligible to succeed himself.
- c. Grade. The same procedure will be followed as prescribed in paragraph 12c for the Chief, National Guard Bureau, except that he shall be appointed a Reserve of the Army in the grade of brigadier general.
- d. Duties. The Deputy Director, Army National Guard is the principal assistant to the Director, Army National Guard, and performs such duties and functions as may be prescribed by the Director, Army National Guard.
- e. Succession. In the event the office of the Deputy Director, Army National Guard becomes vacant or the incumbent, because of disability, is unable to discharge the responsibility and duties thereof, the next senior officer of the Army or Army National Guard assigned to the National Guard Bureau shall act as Deputy Director, Army National Guard, unless otherwise directed by the Chief, National Guard Bureau.
- 15. Appointment of Director, Air National Guard. a. How appointed. The Secretary of the Air Force shall appoint the Director, Air National

Guard from rated officers of the active Air National Guard who—

- (1) Have been recommended by their respective Governors and the Chief, National Guard Bureau;
- (2) Have had at least 10 years of commissioned service in the active Air National Guard immediately preceding their appointment; and
 - (3) Are in a grade above colonel.
- b. Term of office. The Director, Air National Guard shall be appointed for a term of not to exceed 4 years. He is eligible to succeed himself.
- c. Grade. The same procedure will be followed as prescribed in paragraph 12c for the Chief, National Guard Bureau.
- d. Duties. The Director, Air National Guard, under the supervision and control of the Chief, National Guard Bureau, performs those administrative and operational functions of the Chief pertaining to the Air National Guard and the Air National Guard of the United States. The organization of the office of the Director, Air National Guard and the operating divisions thereunder, with specific functions and responsibilities, will be as prescribed by the Chief, National Guard Bureau.
- e. Succession. In the event the office of Director, Air National Guard becomes vacant or the incumbent, because of disability, is unable to discharge the responsibility and the duties thereof, the Deputy Director, Air National Guard shall act as Director, Air National Guard until the disability ceases or a successor is appointed.

- 16. Appointment of Deputy Director, Air National Guard. a. How appointed. The Secretary of the Air Force shall appoint the Deputy Director, Air National Guard from rated officers of the active Air National Guard who—
- (1) Have been recommended by their respective Governors and the Chief, National Guard Bureau;
- (2) Have had at least 10 years of commissioned service in the active Air National Guard immediately preceding their appointment; and
 - (3) Are in a grade above lieutenant colonel.
- b. Term of office. The Deputy Director, Air National Guard shall be appointed for a term of not to exceed 4 years. He is eligible to succeed himself.
- c. Grade. The same procedure will be followed as prescribed in paragraph 12c for the Chief, National Guard Bureau, except that he shall be appointed a Reserve of the Air Force in the grade of brigadier general.
- d. Duties. The Deputy Director, Air National Guard is the principal assistant to the Director, Air National Guard, and performs such duties and functions as may be prescribed by the Director, Air National Guard.
- e. Succession. In the event the office of the Deputy Director, Air National Guard becomes vacant or the incumbent, because of disability, is unable to discharge the responsibility and duties thereof, the next senior officer of the Air Force or Air National Guard assigned to the National Guard Bureau shall act as Deputy Director, Air National Guard, unless otherwise directed by the Chief, National Guard Bureau.

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The proponent agency of this regulation is the National Guard Bureau. Army users are invited to send comments and suggested improvements on DA Form 2028 (Recommended Changes to Publications and Blank Forms) to NGB—PO, Wash DC 20310.

By Order of the Secretaries of the Army and the Air Force:

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